Office of Finance Division of Procurement MONTGOMERY COUNTY PUBLIC SCHOOLS 45 W Gude Drive, Suite 3100 Rockville, Maryland 20850

Invitation for Bid #9122.8, Breads and Rolls

GENERAL CONDITIONS AND SPECIFICATIONS

A. Intent

The specifications contained herein are intended to cover the furnishing and delivery of breads and rolls to ALL Montgomery County Public School (MCPS) locations and to the MCPS Division of Food and Nutrition Services (DFNS) Central Production Facility. All locations are within Montgomery County, Maryland.

Vendors must have approved processing agreements with the Maryland State Board of Education (MSDE) for using donated flour from the United States Department of Agriculture (USDA). MCPS reserves the right to request verification of a processing agreement subsequent to the bid opening.

B. Ordering and Delivery

Background

MCPS requires delivery of bread to ALL school sites, MCPS adult cafeteria locations, and to the MCPS Division of Food and Nutrition Services Central Production Facility (CPF), hereafter referred to as CPF. See Attachment I for detailed information on locations. The director of the MCPS Division of Food and Nutrition Services, hereafter referred to as DFNS, and the successful vendor(s) shall establish mutually agreeable ordering procedures for all deliveries.

1. Ordering and Delivery to Schools Information and Requirements

The successful vendor(s) shall be responsible for keeping informed of holidays and emergency school closings. In the case of school closings due to inclement weather or other emergency closings, orders placed for the day of the closing are automatically cancelled. Orders shall be resumed the next day of school. The DFNS will notify the vendor(s) of any order adjustments due to school closings.

Cafeteria managers normally place orders on Mondays (Tuesdays if school is not open on Monday) for the next week's deliveries.

a. Normal delivery shall be four (4) days per week

Ordering and Delivery (cont.)

- b. Delivery of goods includes placement of items in areas designated by the cafeteria manager. This does not include placing on shelves.
- c. "Drop shipments" (items left outdoors) shall <u>not</u> be considered. Any drop shipments received shall NOT be honored for payment and shall be reported to the Montgomery County Department of Environment Protection as a violation of sanitary regulations.
- d. The successful vendor(s) shall notify the director of Division of Food and Nutrition Services in advance when product shortages are anticipated or if deliveries are incomplete.
- e. Vendors shall only deliver products that have been awarded and approved by the director of DFNS. Items that have not been approved shall not be supplied to schools without prior written approval by the director of the Division of Food and Nutrition Services.

2. Ordering and Delivery to CPF Information and Requirements

The Division of Food and Nutrition Services Central Production Facility is located at 8401 Turkey Thicket Drive, Gaithersburg, Maryland 20879.

- a. A standing daily delivery appointment shall be arranged (between 7:00am and 11:00am).
- b. Product must be delivered on plastic stackable trays and stacked on vendor-supplied dollies.
- c. Vendor must notify DFNS in advance if substitutions are made or if shortages are anticipated.
- d. All empty bread trays shall be picked up daily by the successful vendor(s).
- e. The successful vendor(s) shall be responsible for keeping informed of holidays and emergency school/office closings. In the case of school/office closings due to inclement weather or other emergency closings, orders placed for the day of the closing are automatically cancelled. Orders shall be resumed the next day schools/offices open. The DFNS will notify the vendor(s) of any order adjustments due to school closings.

Any deviations or exceptions to the requirements specified in the ordering and delivery must be clearly stated in on a separate sheet and be included with the proposal.

C. Buy American Requirement

The National School Lunch Act mandates that districts use federal funds to purchase only food produced in the United States. Accordingly, the products supplied by bidders must be a domestic food commodity or a domestic food product, as those terms are defined under the National School Lunch Act and its implementing regulations.

A domestic food commodity is an agricultural commodity (for example, red meat, chicken, fruit, vegetable or grain) that is produced in the United States. A domestic food product, as defined by the Code of Federal Regulations (CFR), is a product processed in the United States "substantially" using domestic agricultural commodities. Substantially means that over 51% of the processed food comes from American-produced products.

D. Awards

It is the intention to award this contract to the lowest responsible bidder(s) meeting specifications and product approval. Consideration shall also be given to any previous performance for the Board of Education as to quality of service, acceptable merchandise and with regard to the bidder's ability to perform should it be awarded the contract.

MCPS reserves the right to delete items or add additional items or additional vendors throughout the contract term should there be a need for items not available from the awarded vendors.

E. Contract Term

The term of contract shall be for **one (1) year** as stipulated on the Invitation for Bid. MCPS reserves the right to extend this contract at existing prices, terms and conditions for up to three (3) one-year extensions. Bidders shall submit prices and yield statements that are current for that time period. However, the contract may not begin until one (1) day after approval by the Board of Education and will conclude as stated under the contract term. Written notice indicating MCPS' intention to pursue the extension of the contract will be issued 90 days prior to the expiration of the original contract. Vendors shall have ten (10) days from the date of notification to return the notice, acknowledging its intent to accept or reject the extension. Once the responses are evaluated, MCPS staff may make a recommendation to the Board of Education to extend the contract or decide to rebid. If the contract is extended by the Board of Education, a contract amendment will be issued.

F. Provision for Price Adjustment

All increases, including the Fee for Service shall not be considered for the duration of the first year of the contract. Thereafter, if the contract is extended, the successful vendor(s) must submit a written request for price relief. Adjustments will be based upon the Consumer Price Index (CPI), specifically, the All Consumer Index, published by the U.S. Department of Labor, Bureau of Labor Statistics, for the Washington D.C., Metropolitan Area and shall not exceed 75% of the percentage change of January 1 CPI's, rounded to the nearest tenth of a percentage. Any orders received prior to a request for a price increase shall be honored at the original contract price. Downward adjustments shall be made by MCPS without a request from the successful vendor.

MCPS reserves the right to accept or reject the request as may be determined to be in the best interest of MCPS. If the price increase is accepted, a contract amendment will be issued. Any services requested prior to a request for a price increase shall be honored at the original contract price.

G. Samples, Nutritional and Ingredient Information

Samples, when requested, shall be delivered within five (5) working days from date of request. Samples shall be provided at no cost to the district. Failure to provide samples may be cause for rejection of the bid.

All bidders shall be required to submit with their bid proposal, nutritional and ingredient information and product formulation sheets for all products offered, even if the product was approved and/or purchased previously.

Samples submitted shall be forwarded to the Division of Food and Nutrition Services, 8401 Turkey Thicket Drive, Gaithersburg, Maryland 20879, Attn: MaryAnn Gabriel. The outside of the sample package shall be marked "Samples" and identified with the bid number for which the sample applies. Samples shall be provided in normal purchase units to allow thorough testing of the product and to represent actual packaging if the item is approved and purchased. Additional samples may be requested for expanded testing with students. Failure to submit information as required may result in disqualification.

H. Nutritional Requirements

MCPS requires products without the following ingredients:

- Artificial colors and dyes
- Acesulfame-Potassium, Aspartame
- BHA
- Azodicardicarbonamide
- Potassium Bromate
- Propyl Gallate
- MSG
- Artificial Trans Fats

All grain products served for use in schools must be credited based on per-ounce equivalent (oz. eq) standards. Baked goods (breads, biscuits, bagels, etc.): 16 grams of creditable grain ingredients provide 1 oz. eq credit.

All items bid for school use must also meet the whole grain rich criteria. Foods that meet the whole grain-rich criteria for the school meal programs contain 100 percent whole grain or a blend of whole-grain meal and/or flour and enriched meal and/or flour of which at least 50 percent is whole grain. The remaining 50 percent or less of grains, if any, must be enriched.

I. Brand Names

Brands and code numbers listed have been pre-approved. If an item specification shows code number(s) that have changed, the bidder shall so state and indicate the current code number(s).

J. Interpretation of Specifications

The products in the attached list are specified to meet our minimum requirements. Therefore, vendors are informed that they must provide the items in conformance to quality standards equal to the item specifications.

All breads and rolls shall be "enriched" and meet Federal Specifications of the Federal Standard Stock Catalog EE-B-671a and any subsequent amendments thereto.

K. Deviations

All bids meeting the requirements and intent of the invitation will be considered for award. Bidders offering and quoting on substitutions or who are deviating from the terms, conditions, and/or specifications shall list such and <u>explain fully</u> on a separate sheet to be submitted with its bid. The absence of such a sheet shall be interpreted that the bidder has taken no exception and shall be held responsible for performing in accordance with the terms, conditions, and specifications as stated herein.

L. Quotations

Vendors shall provide pricing for using both vendor provided flour and using USDA provided flour. If an item is not applicable for USDA flour, the vendor shall indicate by placing a "NA" in the "Comments" column.

No bidder will be allowed to offer more than one (1) price on each item even though it may feel that it has two (2) or more types of styles that will meet specifications. Bidders must determine for themselves which to offer. If said bidder should submit more than one (1) price on any item, all prices for that item will be rejected. However, this stipulation does not preclude the offering of new products which do not meet specifications in every respect from being offered as a separate item for consideration for future bids. Such product should be identified as a new product and a brief explanation written as a part of the offer detailing the advantages that can normally be expected of this product over the product specified.

A bidder may restrict its bid to consideration in the aggregate by so stating, but shall name a unit price on each item bid upon. Any bid in which the bidder names a total price for all the articles without quoting a price on each and every separate item may be considered informal. If there is any discrepancy between the unit cost and total cost, the unit cost shall prevail.

M. Product Protection Guarantee

School districts have "automatic" product protection recourse against suppliers for product safety. According to the Code of Federal Regulations, the supplier whose name and address appear on

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the package is the responsible party. Successful supplier(s) shall take immediate action to correct any situation in which product integrity is violated.

N. Quantities

Quantities shown in the item specification for each item are <u>estimated AVERAGE</u> <u>ANNUAL usage</u> and are subject to change and are dependent upon current requirements of MCPS and budgetary limits. MCPS shall not be obligated to receive or purchase any specific quantity.

Vendor(s) are required to supply and deliver all items listed. MCPS reserves the right to add new items by mutual agreement between the Director of the Division of Food and Nutrition Services and the vendor(s). Vendor(s) are encouraged to present or demonstrate new items or concepts to the director of the Division of Food Services.

O. Coding

The code the contractor is using on the product package designating the maximum life of the product by date shall be provided to the Division of Food Services <u>prior</u> to school deliveries.

P. Weights

All weights specified refer to baked weights.

Q. Color

Color shall not be added to any product described herein.

R. Nutritional/Ingredient Information

After award, the successful vendor(s) shall supply a copy of all the nutritional label and ingredient listings for all products awarded. Information should be sent within five (5) days of award notification to Mary Ann Gabriel, Division of Food and Nutrition Services, 8401 Turkey Thicket Dr., Gaithersburg, Maryland 20879. The nutritional and ingredient information shall have the Bid number, Item number and Company name affixed to the labels.

S. Invoices

Multi-part invoices must be provided that contain the following information:

- 1. School name and MCPS assigned number
- 2. Item description
- 3. Quantity
- 4. Item unit price with extended total amount

Invoices (cont.)

The cafeteria manager, upon receipt of the goods, shall sign a multi-part invoice. The cafeteria manager shall retain a copy. Any adjustments to the original invoice must be made on the cafeteria <u>and</u> the vendor copies.

Weekly billing documents shall be sent to the director of the Division of Food and Nutrition Services, no later than the fifth working day after the close of the previous week's business. Electronic files preferred. Vendor(s) shall provide the following:

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- 1. A summary invoice that shows totals of all school locations by item, unit prices and a grand total.
- 2. Invoices shall be listed by MCPS School number order showing totals delivered to a location for the week, by item with unit prices and extended total amounts.
- 3. Upon request, the vendor shall fax their invoice copy to the Division of Food and Nutrition Services Accounts Payable office.

T. Special Conditions

consistent with applicable canons of ethics.

- 1. <u>Audit Provisions</u> MCPS shall have the right to examine the successful vendor(s) records pertaining to work performed under the contract to determine and verify their compliance with all contractual conditions. MCPS shall be granted access to such records at all reasonable times during the contract period and for three (3) years thereafter.
- 2. <u>Contingent Fee</u> The successful vendor(s) hereby represents that they have not retained anyone to solicit or secure this contract from MCPS upon an agreement or understanding for a commission, percentage, brokerage or contingent fee, except for bona fide employees or bona fide established commercial selling agencies maintained by the person so representing for the purpose of securing business, or any attorney rendering professional legal services
- 3. <u>Assignments</u> Neither this contract nor any interest therein nor claim thereunder, shall be assigned or transferred by the successful vendor(s) except as expressly authorized in writing by MCPS, no contract shall be made by the successful vendor(s) with any other party for furnishing any of the work or services herein contracted for without the written approval of MCPS.
- 4. <u>Disputes</u> Any dispute concerning a question of fact arising under this contract shall be disposed of by written agreement between the contractor and the contracting officer. Pending final decision of a dispute hereunder, the contractor shall proceed diligently with the contract performance.

U. <u>Contractors' Obligation Regarding Criminal Records of Individuals Assigned to Work in MCPS Facilities</u>

Beginning July 1, 2015, all MCPS contracts must include the following provisions:

I. Prohibition against assigning registered sex offenders and individuals convicted of sexual offenses, child sexual abuse, and other crimes of violence to MCPS contracts:

Maryland Law requires that any person who enters into a contract with a county board of education "may not knowingly employ an individual to work at a school" if the individual is a registered sex offender. Under § 11-722 of the Criminal Procedure Article of the Maryland Code,

an employer who violates this requirement is guilty of a misdemeanor and, if convicted, may be subject to up to five years imprisonment and/or a \$5000 fine.

Effective July 1, 2015, amendments to § 6-113 of the Education Article of the Maryland Code further require that a contractor or subcontractor for a local school system may not knowingly assign an employee to work on school premises with direct, unsupervised, and uncontrolled access to children, if the employee has been convicted of, or pled guilty or nolo contendere to, a crime involving:

- a) A sexual offense in the third or fourth degree under § 3-307 or § 3-308 of the Criminal Law Article of the Maryland Code or an offense under the laws of another state that would constitute an offense under § 3-307 or § 3-308 of the Criminal Law Article if committed in Maryland;
- b) Child sexual abuse under § 3-602 of the Criminal Law Article, or an offense under the laws of another state that would constitute child sexual abuse under § 3-602 of the Criminal Law Article if committed in Maryland; or
- c) A crime of violence as defined in § 14–101 of the Criminal Law Article, or an offense under the laws of another state that would be a violation of § 14–101 of the Criminal Law Article if committed in Maryland, including: (1) abduction; (2) arson in the first degree; (3) kidnapping; (4) manslaughter, except involuntary manslaughter; (5) mayhem; (6) maiming; (7) murder; (8) rape; (9) robbery; (10) carjacking; (11) armed carjacking; (12) sexual offense in the first degree; (13) sexual offense in the second degree; (14) use of a handgun in the commission of a felony or other crime of violence; (15) child abuse in the first degree; (16) sexual abuse of a minor; (17) an attempt to commit any of the crimes described in items (1) through (16) of this list; (18) continuing course of conduct with a child under § 3-315 of the Criminal Law Article; (19) assault in the first degree; (20) assault with intent to murder; (21) assault with intent to rape; (22) assault with intent to rob; (23) assault with intent to commit a sexual offense in the first degree; and (24) assault with intent to commit a sexual offense in the second degree.

Each contractor is required to submit, following award of a contract, documentation confirming that its direct employees and those of any subcontractors and/or independent contractors assigned to perform work in a MCPS school facility under the contract meet this obligation. Additionally, the contractor must confirm that it continues to meet this obligation on an annual basis and/or when there are changes in the work-force that the contractor and/or its subcontractors use to perform the work required by the contract.

Violation of this provision is a material breach of contract for which MCPS may take appropriate action up to and including termination of the contract.

II. Required criminal background check process for certain individuals in the contractor's workforce:

Under recent amendments to § 5-561 of the Family Law Article of the Maryland Code, each contractor and subcontractor shall require that any individuals in its work-force must undergo a criminal background check, including fingerprinting, if the individuals will work in a MCPS school facility in circumstances where they have direct, unsupervised, and uncontrolled access to children. The term "work-force" in this and the preceding section refers to all of the contractor's

direct employees, subcontractors and their employees, and/or independent contractors and their employees that the contractor uses to perform the work required by the contract.

Fingerprinting for the criminal background check may be performed at any fingerprinting agency approved by the State of Maryland. A list of MCPS approved fingerprinting agencies can be found on the Division of Procurement website at http://www.montgomeryschoolsmd.org/departments/procurement.

The contractor must take appropriate steps to promptly follow up on information identified in the criminal background check related to the sexual offenses, child sexual abuse offenses, and crimes of violence enumerated above, as well as any information regarding offenses involving distribution of drugs or other controlled substances, or any other criminal information identified by MCPS as warranting further explanation insofar as it may significantly affect the safety and security of MCPS students. If, after following up, the contractor believes that the individual is qualified and should be assigned to work (or continue to work) in a MCPS school facility, then the contractor will provide a written summary to MCPS justifying its recommendation. MCPS will rely on the contractor's summary to determine whether to accept the contractor's recommendation, and the contractor will be responsible for any consequences of a material misrepresentation in its written summary.

Once the contract is awarded, the contractor is responsible for implementing the background check process. An individual in the contractor's work-force may not begin work in a MCPS school facility on an assignment where the individual will have direct, unsupervised, and uncontrolled access to children, until: (a) the background check results for that individual have been received by MCPS; (b) the contractor certifies to MCPS that the individual has received training and/or reviewed informational materials, as appropriate, regarding recognizing, reporting, and preventing child abuse and neglect, consistent with the content provided in training for MCPS employees; and (c) the individual obtains a MCPS identification badge. The badge will be issued by the MCPS Department of Systemwide Safety and Emergency Management, 850 Hungerford Drive, Room 131, Rockville, MD 20850. Appointments are made by calling 301-279-3066. The contractor will be required to return all badges at the conclusion of the contract.

The criminal background check and badging process will be at the contractor's expense.

Violation of this provision is a material breach of contract for which MCPS may take appropriate action up to and including termination of the contract.

V. eMaryland Marketplace Advantage

Maryland law requires local and state agencies to post solicitations on eMaryland Marketplace Advantage. Registration with eMaryland Marketplace is free. It is recommended that any interested supplier register at https://emma.maryland.gov/, regardless of the award outcome for this procurement as it is a valuable resource for upcoming bid notifications for municipalities throughout Maryland.

W. Award Criteria

- 1. Conformance to specifications
- 2. Ability to perform/ Past performance
- 3. Price

- 4. YIELD analysis of statement submitted by the processor as part of the bid response.
- 5. Prior approval based on product evaluation including taste, appearance, suitability for intended uses, nutritional and ingredient profile and packaging.

X. Submission of Bids

One original and one copy of the bid shall be submitted. The cover page of each must be clearly marked original or copy. Bidders may wish to reproduce and retain an additional copy.

Y. <u>Customer References</u>

Bidders are required to provide three (3) references. The references shall have company name, contact person, address and phone number of three (3) current customers for which a contract for similar size and products have been provided. If the reference information is not accurate and MCPS cannot contact the person(s) named then your bid may not be considered.

Company Name & Address	Contact <u>Person</u>	Phone <u>Number</u>	Contract <u>Number</u>
1.			
Email:			
2.		***	
Email:			
3.	191 - 1-10 - 2011-10-20 - 1-10		
Email:			

Z. Addenda/Errata

Changes to a solicitation may occur prior to the solicitation opening date and time. It is the sole responsibility of the vendor to check the "Event Calendar" on the MCPS website at https://ww2.montgomeryschoolsmd.org/calendar/mcpsbids.aspx or contact Sylvia Hardy in the Division of Procurement at 240-740-7539 to verify whether addenda/errata have been issued. Failure to provide the signed acknowledgement of the addenda/errata may result in the bid being deemed non-responsive.

U. Food Safety and Recalls

Ensuring the safety of the food supply is critical to MCPS. Manufacturers and distributors are expected to comply with all federal, state, and local laws and regulations. If manufacturers and distributors do not comply with mandated laws and regulations, they will be held liable. Recalls are an effective method of removing or correcting consumer products that are in violation of laws administered by the Food and Drug Administration. The potential bidder shall have a process in place to effectively respond to a food recall which should include the following;

- a. Provide accurate and timely communication to MCPS regarding a food recall.
- b. Ensure that unsafe products are removed from school sites in an expedient, effective, and efficient manner.
- c. Streamline the process for reimbursement of recalled product.
- d. Submit a one-page summary of their recall policy and procedures.

(See "Hold-Recall Contact Form" on page 10)

V. Multi-Agency Participation

MCPS reserves the right to extend the terms and conditions of this solicitation to any and all other agencies within the state of Maryland as well as any other federal, state, municipal, county, or local governmental agency under the jurisdiction of the United States and its territories. This shall include but not be limited to private schools, parochial schools, non-public schools such as charter schools, special districts, intermediate units, non-profit agencies providing services on behalf of government, and/or state, community and/or private colleges/universities that required these goods, commodities and/or services. Use of this solicitation by other agencies may be dependent on special local/state requirements attached to and made a part of the solicitation at time of contracting. The supplier/contractor agrees to notify the issuing agency of those entities that wish to use any contract resulting from this bid and will also provide usage information, which may be requested. A copy of the contract pricing and the bid requirements incorporated in this contract will be supplied to requesting agencies. Each participating jurisdiction or agency shall enter into its own contract with the Award Bidder(s) and this contract shall be binding only upon the principals signing such an agreement. Invoices shall be submitted "directly" to the ordering jurisdiction for each unit purchased. Disputes over the execution of any contract shall be the responsibility of the participating jurisdiction or agency that entered into that contract. Disputes must be resolved solely between the participating agency and the Award Bidder. MCPS assumes no authority, liability, or obligation on behalf of any other public or nonpublic entity that may use any contract resulting from this bid MCPS pricing is based on the specifications provided in this solicitation.

W. <u>USDA Processed Foods</u>

The Mid-Atlantic Purchasing Team (MAPT) Rider Clause should not be extended to other entities for any items that are processed using USDA commodity foods.

X. <u>Inquiries</u>

Contractual questions must be in writing via e-mail to Sylvia Hardy, Buyer, Division of Procurement, Montgomery County Public Schools, at Sylvia Hardy@mcpsmd.org. Inquiries regarding technical issues may be directed to Ms. Mary Ann Gabriel, Food Services Supervisor, at Maryann e Gabriel@mcpsmd.org, and copy to Sylvia Hardy, Buyer, at Sylvia Hardy@mcpsmd.org. Questions must be received no later than four (4) business days prior to bid opening in order for the bidder to receive a reply before submitting its bid. The Board of Education will not be responsible for any oral or telephone explanation or interpretation. Vendor contact with any other MCPS employee regarding this solicitation prior to Board award will be considered by MCPS as an attempt to obtain an unfair advantage and result in non-

consideration of its bid. The MCPS Procurement website address is www.montgomeryschoolsmd.org/departments/procurement/.

Hold-Recall Contact Form

Please complete and return. Notify Montgomery County Public Schools immediately as changes occur to MaryAnn Gabriel, Supervisor, Maryann_E_Gabriel@mcpsmd.org, Division of Food and Nutrition Services, 301-284-4943.

School District	
PROCESSOR HOLD and RECALL CON	FACT INFORMATION
Name of Processor	
Primary Contact	
Name	
Office Number	
Mobile Number	
Fax Number	
Email Address	
Back-up Contact	
Name	
Office Number	
Mobile Number	
Fax Number	
Email Address	

Attachment I

MONTGOMERY COUNTY PUBLIC SCHOOLS

Expanding Opportunity and Unleashing Potential

2022–2023 LIST OF SCHOOLS

ELEMENTARY SCHOOLS	
No. Name and Address Principal	Telephone
790Arcola, 1820 Franwall Ave., Silver Spring 20902	201 207 2505
T20	040 540 3000
TAUDainiuCkuurii, 0320 Dairov Lane. Beinesna 20817 Vothrun D. Brodlou	040 540 1050
505Lucy V. Barnsley, 14516 Nadine Dr., Rockville 20853 Christine L. Troffkin 207Beall, 451 Beall Ave., Rockville 20850 Elliot M. Alter.	240-740-3260
780Bel Pre, 13801 Rippling Brook Dr., Silver Spring 20906. Dara Brooks	240-740-1220
Dr Stacy I Smith	240 740 0400
Fran I Dinkowitz	040 540 5505
401Detriesua, 7000 Affington Kd., Bethesda 20814.	240 204 5200
220Devery Farms, 6501 Postoak Rd., Potomac 20854	240 740 0000
Karen F. Caroscio	240 204 5210
518Brooke Grove, 2700 Spartan Rd., Olney 20832	$\dots\dots240\text{-}722\text{-}1800$
807Brookhaven, 4610 Renn St., Rockville 20853. Xavier Kimber	240-740-0500
419Burning Tree, 7900 Beech Tree Rd., Bethesda 20817Jennifer Redden (Acting)	240-740-0260
ObsDurit wills, 11211 Clinus St., Shver Spring 20901	240-740-1750
(10mporarily weated at Fairland Center, 13313 Old Columbia Pike Silver Spring 20004)	
302Burtonsville, 15516 Old Columbia Pike, Burtonsville 20866 Kimberly I. Hoyd	240-740-5700
Carolynn Waleleben	201 204 4200
Siv Califoli Avad, 301 Cannon Rd., Silver Spring 20904 Kristine I Dopohus	240 740 0700
004Carderock Springs, 7401 Persimmon Tree Lane. Bethesda 20817 Anita Chan	240 740 0540
159	240-740-1840
511Cashell, 17101 Cashell Rd., Rockville 20853	240-740-0560
703Cedar Grove, 24001 Ridge Rd., Germantown 20876Christopher A. Wynne	240-740-6190
100Cical spi Hig. 3350 (viover Ro. Damaschs 2087)	0.10
Michael I) Reviousity	040 740 4000
Natalia M. Hambrockt	040 540 4000
Stacov F. Rogovov	201 000 0400
Sherri A Gordon	240 540 0500
111Capt. James E. Daly, 20301 Brandermill Dr., Germantown 20876Pedro R. CedeñoDamascus, 10201 Bethesda Church Rd., Damascus 20872Spencer Delisle	240-740-0600
351Darnestown, 15030 Turkey Foot Rd., Gaithersburg 20878Mark E. Craemer	240-740-6180
Daniel Walder	240 740 0100
(4) Merodith A Copper	040 540 5050
241Duriet, 15001 Duriet Df., Galinersburg 208/8	240 740 1000
Michael M. Rurd	240 740 0000
505Fairiand, 14515 Fairiale Kit. Silver Spring 20905	0.40 = 40 00.4
Christina C Los	040 540 0545
April D. Longost	240 740 0000
566Fields Road, One School Dr., Gaithersburg 20878. Erica W. Williams 549Flower Hill, 18425 Flower Hill Way, Gaithersburg 20879. Joshua S. Fine.	240-740-7000
506Flower Valley, 4615 Sunflower Dr., Rockville 20853	240-740-5820
1)r Jenniter Taylor-Cov	240 740 1640
1301	240 740 0000
555Gaithersburg, 55 North Summit Ave., Gaithersburg 20877	240 740 4000
Dorothe A Fuller	201 505 2020
Daniel K Tucci	240 740 0700
700	240 740 0700
102Germantown, 19110 Liberty Mill Rd., Germantown 20874Amy D. Bryan.	240-740-6490
337 William B. Gibbs, Jr. 12615 Royal Crown Dr., Germantown 20876. Kimberly B. Bosnic	240-740-0740
817Glenallan, 12520 Heurich Rd., Silver Spring 20902Ann Hefflin	301-649-8051
Stephanie R. Dinga	240 740 6170
Scott T Curry	240 740 4200
Robert A Obstgarten	240 740 1420
Jiz Greenwood, 5556 Gold Mine Rd., Brookeville 20833 Jennifer A. Seidel	240-740-2420
Dr Carole F. Rawlison	240 740 0790
774nigmand, 3100 Medway St., Silver Spring 20902 Scott R. Steffan	240 740 1770
784 Highland View, 9010 Providence Ave., Silver Spring 20901 Hanna Yim	240-740-1990

No.	Name and Address	Principal	Telephone
305	Jackson Road, 900 Jackson Rd., Silver Spring 20904	Rosario P Velasquez	240-740-0900
300	Jones Lane, 15110 Jones Lane, Gaithersburg 20878	Ron K Morris	240 740 4260
OUQ	Nemp with, 411 Sisson St., Silver Spring 20902	Dr Rornard V James Cr	240 740 5070
108	Kensington Parkwood, 4710 Saul Rd., Kensington 20895	Candace M. Ross	240-740-3700
209	Lake Seneca, 13600 Wanegarden Dr., Germantown 20874Lakewood, 2534 Lindley Terr., Rockville 20850	1eri D. Johnson	240-740-0280
31	Laytonsviile, 21401 Laytonsviile Rd., Gaithersburg 20882	Maria D. Watson	240 740 1660
304	JOANN Leleck ES at Broad Acres, 710 Beacon Rd., Silver Spring 20903	Dr Harold A Barber	240 740 1000
330	Little Bennett, 23930 Burdette Forest Rd., Clarksburg 2087]	Evan H. Bernstein	240 740 5660
244	Luxmanor, 6201 Tilden Lane, Rockville 20852	Maureen C. Turner	. 240-740-0820
Z1U	Warvvaie, 1010 First Ave., Kockville 20850	Margarot C Drin	040 540 4000
J2J	Spark W. Watsunaga, 13902 Bromneid Rd., Germaniown 20874	lames A Sweeney	201 601 4250
110	Germantown 20874	Wanda P Coates	240 740 4020
130	Dr. Ronald E. McNair, 13881 Hopkins Rd., Germantown 20874	Sherilyn R Moses	240 740 6020
556	Meadow Hall, 951 Twinbrook Pkwy., Rockville 20851Mill Creek Towne, 17700 Park Mill Dr., Rockville 20855	Desmond Mackall	. 240-740-5260
032	Monocacy, 18801 Barnesville Rd., Dickerson 20842	Kristin A Alban	240 740 5700
/ / O	WHIRPORPEV & DOUG SO / 121000000 13r Stittor Spring 20001	A	
(31	New mampshire Estates, 8720 Carroll Ave., Silver Spring 20903	Robert S. Geiger	240 740 1500
JU1	Roscoe R. Nix, 1100 Corliss St., Silver Spring 20903. North Chevy Chase, 3700 Jones Bridge Rd., Chevy Chase 20815.	Annotte M. Etalkos	201 400 FORD
700	Uak view, 400 East wavne ave Silver Spring 20001	Inffragrat Clima	
105	Oakianu Terrace, 2720 Pivers Mill Rd., Silver Spring 20902	Flissa M. Royall	240 740 4000
002	Onicy, Stor Oucen Mary Dr., Onney Zinssz.	(aria (liano	040 740 7040
314	william Tyler Page, 13400 Tamarack Rd., Silver Spring 20904	Stacey M. Brown	240 740 7500
749	Pine Crest, 201 Woodmoor Dr., Silver Spring 20901Piney Branch, 7510 Maple Ave., Takoma Park 20912	Jamila W. Denney	. 240-740-1970
100	Foolesvine, 19005 risher Ave., Poolesville 20837	Dauglas M. Robbine	240 740 5070
001	r didmac, 10311 kiver kd., Potomac 20854	Dr Catherine R Allie	240 740 4260
314	Juulii A. Kesnik, 7301 Hadley Farms Dr., Gaithersburg 20879	LaTricia D. Thomas	240 740 2040
227	Dr. Sally K. Ride, 21301 Seneca Crossing Dr., Germantown 20876Ritchie Park, 1514 Dunster Rd., Rockville 20854	Elise M. Burgess	. 240-740-5980
1 1 0	ttook of cert folest, 0000 Grupp Rd., Chevy Chase 20815	lenniter H. i. owndoc	240 020 2201
015	NOCK Creek valley, 5121 Russett Rd., Rockville 20853	Kimberly A Henriquez	240 740 1240
())	NOCK VIEW, 3301 Delitera Ave., Kensington 20895	Kristine A Alexander	240 740 0000
771	Lois P. Rockwell, 24555 Cutsail Dr., Damascus 20872 Rolling Terrace, 705 Bayfield St., Takoma Park 20912 Rocement Hills 2111 Porton Pd. Cibro Control 20018.	Cheryl Ann Clark	. 240-740-5180
1 57	NOSCHIAI V IIIIN. 23 (1 PO)(IEF RO SIIVEF SDYING 2091))	Pohocoo A Imain Vonnada	201 200 200
555	Rosemont, 16400 Alden Ave., Gaithersburg 20877Bayard Rustin, 332 West Edmonston Dr., Rockville 20852.	. Keely R. Cooke	. 240-740-7180
346	Bayard Rustin, 332 West Edmonston Dr., Rockville 20852.	Kathryn C. West	. 240-740-4320
	Sequoyah, 17301 Bowie Mill Rd., Derwood 20855Seven Locks, 9500 Seven Locks Rd., Bethesda 20817	Magan H Marnha	240 240 2000
301	Sherwood, 1401 Olney-Sandy Spring Rd., Sandy Spring 20860	Dina E Brower	240 740 0000
779	Sargent Shriver, 12518 Greenly Dr., Silver Spring 20906	Zoraida F. Brown	240 740 6220
((0	FIGE W. SINGER 2600 Hayden Dr. Silver Spring 20002	Virla I II antonolo	
J.L /	Sligo Creek, 500 Schuyler Rd., Silver Spring 20910Snowden Farm, 22500 Sweetspire Dr., Clarksburg 20871	Stephania W Macmith	940 740 9000
70J	Somerset, 3011 Warwick Pl., Chevy Chase 20815	Cymthia A Houston (Acting)	240 740 1100
564	South Lake, 18201 Contour Rd., Gaithersburg 20877	Celeste D. King	. 240-740-1100 . 240-740-7330
	(1emporarty tocatea at Emory Grove Center, 18100 Washington Grove Lane.	Gaithershurg 20877)	
653	Stedwick, 10631 Stedwick Rd., Montgomery Village 20886	. Galit Zolkower	240-740-7190
316	stonegate, 14811 Noticy Rd., Silver Spring 20905	Linda M. Iones	240-740-5450
	(1emporaruy locatea at Northlake Center, 15101 Bauer Dr., Rockville 20853)		
822	Strathmore, 3200 Beaverwood Lane, Silver Spring 20906	. Tivinia G. Nelson	240-740-5760
JUJ	Strawberry Knoll, 18820 Strawberry Knoll Rd., Gaithersburg 20879Summit Hall, 101 West Deer Park Rd., Gaithersburg 20877	Patrick F. Scott	201 040 7119
134	lakoma Park, 7511 Holly Ave., lakoma Park 20912	Dr Zadia T Gadedon	240 740 0000
410	I raviian, 13801 Duriei Mill Kd North Potomac 20878	Karen M. Wado	240 240 4200
J00	Harriet K. Hubman, 400 victory Farm Dr., Gaithersburg 20877	Dr Cavena I Griffith	240 740 6770
200	Twinbrook, 5911 Ridgway Ave., Rockville 20851Viers Mill, 11711 Joseph Mill Rd., Silver Spring 20906.	Matthew A Devan	240 740 2450
JJ4	wasiiiiigidii Grove, 6/12 Oakmoni St., Gairnershiirg 2087/	Dr Amy I Aloneo	240 740 0000
103	waters Landing, 13100 waters Landing Dr., Germantown 20874	M. Deneise Hammond	240-740 1020
301	watkins will, 19001 watkins Mill Rd., Montgomery Village 20886	Brooke L. Simon	240-740-5200
233	wayside, 10011 Glen Rd., Potomac 20854	Holly A Hill	240 740 0240
400	Weller Road, 3301 Weller Rd., Silver Spring 20906. Westbrook, 5110 Allan Terr., Bethesda 20816	Karen M. Cov	240 740 1040
304	westover, 401 Hawkesbury Lane. Silver Spring 20904	Audra M. Wilson	240 740 4740
100	witeaton woods, 4510 Faroe Pl., Rockville 20853	Nora E. Collins	240 740 0220
330	Whetstone , 19201 Thomas Farm Rd., Gaithersburg 20879. Wilson Wims , 12520 Blue Sky Dr., Clarksburg 20871.	Loretta A. Woods	240 740 1000
	20071	. ACVIII IVI. DUITIS	240-406-1670

	ldress	Principal	Telephone
417Wood Acres, 58	300 Cromwell Dr., Bethesda 20816	Dr. Sweta D. Zaks	240 740 110
704 Woodneid, 242	90 Woodheld Rd., Gaithersburg 20882	Stephanie D. Brant	240 207 255
104 WOOdilii, 2101 .	Luzerne Ave., Suver Spring 20910	Craig O. lackson	240-740-282
(1emporarity	liocatea at Grosvenor Center, 5701 Grosvenor Lane. Bet	hesda 20814)	
122 wyngate, 9500	Wadsworth Dr., Bethesda 20817		240-740-108
	MIDDLE SCHOO		
323 Argyle, 2400 Be	el Pre Rd., Silver Spring 20906.	James K. Allrich	240-740-637
vojonn 1. baker. 2	25400 Oak Dr., Damascus 20872	Dr Louiso I Worthington	040 005 044
oo benjamm bani	neker, 14800 Perrywood Dr., Burtonsville 20866	Michelle I Fortune	240 740 000
506 Cabin John. 10'	, 1901 Rainbow Dr., Silver Spring 20905	Shawaan T. Robinson	301-288-830
57Roberto W. Cle	701 Gainsborough Rd., Potomac 20854. mente, 18808 Waring Station Rd., Germantown 20874	Somer Snider	240-406-160
15 Eastern, 300 UI	iiversity bivd. East, Silver Spring 2090)	Lisa N. Shorte	240 740 620
v: wшиши п. гаг	qunar, 17017 Batchellors Forest Rd., Olney 20832	Ioel I. Reidleman	240 740 120
40 rufest Oak, 651	Saybrooke Oaks Blyd., Gaithershurg 20877	Shahid M. Muhammad	240 740 755
o/	201 SCOTI Dr., ROCKVIIIe 2085()	Dr Joey N. Jones	240 740 761
54Gaimersburg, 2	2 leachers Way, Gaithersburg 20877.	Ann R Dolan Rindner	240 740 405
Francis Scott K	r, 8810 Postoak Rd., Potomac 20854 ey, 910 Schindler Dr., Silver Spring 20903	Dr. Yong-Mi Kim	301-968-374
07Dr. Martin Luth	her King, Jr., 13737 Wisteria Dr., Germantown 20874	Brandi K Overton (Acting)	301-422-560
ooKuigsview, log	09 KINgsview Rd., Germantown 20874	Dyan I Harrison	240 740 732
22Larcianus Pair	G 1200 Main St., Galtnersburg 208/8	Rose S. Alvarez	240 740 645
o	erman, 12701 Goodniii Ka., Silver Spring 20906	Megan M McLaughlin	240 740 502
o/wonigomery vi	Hage, 19300 Watkins Mill Rd., Montgomery Village 208	R86 Vincent (Roy) Liburd	240 740 672
15 Neeisviiie, 1170	W Neelsville Church Rd., Germantown 20876	I Victoria (Vicky) Lake-Parcan	201 252 000
13North Bethesd:	1311 Newport Mill Rd., Kensington 20895	Kiera D. Butler	240-740-716
12Parkland, 4610	West Frankfort Dr., Rockville 20853	Aaron K Shin	240-740-210
JJRUSA IVI. PAIRS,	19200 Oniev Mili Rd., Omev 20832	Jewel A Sanders	240 740 220
*/John Poole, 1/0	14 10m Fox Ave., Poolesville 20837	Ion Green	240 740 420
co indinas vv. r vie	5, 0311 Wilson Lane, bernesna 20817	Christopher R Nordi	240 740 250
Je iteulanu, ubub n	vidicastei Mili Ru., Rockville 20855	Matthew T Niner	240 740 000
ODITHINGEVIEW, TOOK	JU NAVEH NOCK DI., Gaithershirg 20878	Daniel F Carria	240 740 222
21Shady Grove. 81	01 Brick Haven Way, Clarksburg 20871	Dr. Alexa D. Marryl	240-740-6670
18Odessa Shanno	n, 11800 Monticello Ave., Silver Spring 20902	Vimberly N. Haydan Williams	240-740-1440
odouver Greek, 5/	VI Saul Kd., Kensington 20895	Dr Tiffany N Awkard	240 740 220
Tisuver spring in	ternational, 313 Wayne Ave., Silver Spring 20910	Karen V Rryant	240 740 275
70 Siigo, 1401 Deni	us Ave., Silver Spring 20902	Deter V Croble	201 005 000
oo Takoma Park, /	611 Piney Branch Rd., Silver Spring 20910	Frin I Martin	240 740 500
52 Hallie Wells 11'	den Lane, Rockville 20852	Sapna Hopkins	240-740-670
11Iulius West. 651	701 Little Seneca Parkway, Clarksburg 20871	Dr. Barbara A. Woodward	301-284-4800
11 Wille Oak, 1220	I New Hampshire Ave., Silver Spring 20904	Virginia A. de los Santos	201 200 000
20Earle B. Wood, 1	14615 Bauer Dr., Rockville 20853	Heidi L. Slatcoff	240-740-7640
	HIGH SCHOOLS		
6Bethesda-Chev	y Chase, 4301 East-West Hwy., Bethesda 20814		240 740 0400
7Montgomery Bl	air, 51 University Blvd, East, Silver Spring 20901	Renay C. Johnson	240 740 7200
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.1James Hubert D	iake, 300 Norwood Rd., Silver Spring 20905	Robert Sinclair Ir	240-740-1400
2Winston Church	nill, 11300 Gainsborough Rd., Potomac 20854.	Robert Sinclair Jr	240 740 5400
2Winston Church 9Clarksburg, 2250	nill, 11300 Gainsborough Rd., Potomac 20854	Robert Sinclair Jr John W. Taylor Edward K. Ownsen	240-740-5400
2Winston Church 9Clarksburg, 2250 11Damascus, 2592	nill, 11300 Gainsborough Rd., Potomac 20854	Robert Sinclair JrJohn W. TaylorEdward K. Owusu	240-740-5400
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2Winston Church 2Clarksburg, 225 1Damascus, 2592 9Albert Einstein, 1Gaithersburg, 16 4Walter Johnson,	aill, 11300 Gainsborough Rd., Potomac 20854. ill, 11300 Gainsborough Rd., Potomac 20854. 1 Ridge Rd., Clarksburg 20871. 1 Ridge Rd., Damascus 20872. 11135 Newport Mill Rd., Kensington 20895. 1 Education Boulevard, Gaithersburg 20877. 6400 Rock Spring Dr., Bethesda 20814.	Robert Sinclair Jr. John W. Taylor Edward K. Owusu Kevin D. Yates Mark A. Brown Jr. Cary D. Dimmick Jennifer A. Baker	240-740-5400 240-740-6000 240-207-2400 240-740-2700 301-284-4500
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James Hubert Billians James Hubert Billians Winston Church James Lange Charksburg, 2250 James Lange Charles James Hubert Billians Charles John F. Kennedy Lange Col. Zadok Magn	nill, 11300 Gainsborough Rd., Potomac 20854. nill, 11300 Gainsborough Rd., Potomac 20854. 100 Wims Rd., Clarksburg 20871. 11135 Newport Mill Rd., Kensington 20895. 11135 Newport Mill Rd., Kensington 20895. 11 Education Boulevard, Gaithersburg 20877. 6400 Rock Spring Dr., Bethesda 20814. 17, 1901 Randolph Rd., Silver Spring 20902. 18 Under, 5939 Muncaster Mill Rd., Rockville 20855.	Robert Sinclair Jr. John W. Taylor Edward K. Owusu Kevin D. Yates Mark A. Brown Jr. Cary D. Dimmick Jennifer A. Baker Joe L. Rubens Jr.	
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No. Name and Address		Principal	Telepho
		REER HIGH SCHOOL	
48Thomas Edison High School of Techno	logy		
12501 Dalewood Dr., Silver Spring 209	906	Heather B. Carias (superviso	r) 240-740.
The second secon	NVIRONMENTAL	EDUCATION CENTER	1, 1.210 140
00Lathrop E. Smith Environmental Educ		EDUCATION CENTER	
5110 Meadowside Lane. Rockville 208	ation Center	Laurie C. Jenkins	
222 Page 1 Mile, Nockvine 200			240-740-
		SCHOOLS	
1Longview School, 13900 Bromfield Rd.,	Germantown 20874	Sarah C. Starr	301-601-
Montgomery Virtual Academy, 15 W. G	iude Dr., Rockville 20	1850	240 740
55John L. Gildner Regional Institute for (Cassanora nene	TZ II.OWET SCHOOL Dean K-51 Storon Ordon (II	chool Dean, 6
15000 Broschart Rd., Rockville 20850		Todo I amountain	Sec. 18.
5 Carl Sandburg Learning Center, 1002 F	irst St., Rockville 208	50 Elizabeth Lacoursiere	-40-740 (ung) 240-740
9Stephen Knolls School, 10731 St. Marga	ret's Way, Kensingto	n 20895 Abby L. Brandt	240-740-
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239 Blair G. Ewing Center @ Avery	Road (Rockvilla)	Rd., Rockville 20853 Damien B. Ingram . 4501 Avery Rd., Rockville 20853	240-740-
orani bian G. Ewing Center w Chive	i awa ili arangan ilawa i	12920 Cloverlest Contor Way, Commontary 20074	040
611 Blair G. Ewing Center @ Plum	Orchard (Silver Spri	ing), 12120 Plum Orchard Dr., Suite 110, Silver Spring 2090	240-740-
			J4240-740-
		HOOD CENTERS	
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18100 Washington Grove Ln., Gaithers	burg 20877	Tonya L. Williams Walker.	240-740-
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Center for Technology Innovation (3rd Floor)	240-740-5710	Concord Center, 7210 Hidden Creek Rd., Bethesda 20817 County Service Park, 16651 Crabbs Branch Way, Rockville 2	0855
W. Gude Drive, 45 W. Gude Dr., Rockville 20850		Department of Transportation	240-740
Capital Planning and Real Estate (Suite 4100)	240-314-4700	English Manor Center.	
Consulting Teachers Team (Suite 2400).	301-217-5120	4511 Bestor Dr., Rockville 20853	240-740-
Controller (Suite 3200)	201 270 2115	Deal and Hard of Hearing Program/Vision Program	240 740
Department of Compliance and Investigations (Suite 2100) Design and Construction (Suite 4300)	240-740-2888	School Plant Operations Training	240-740
Employee and Retiree Service Center (Suite 1200)	301-517-0100	Food and Nutrition Services	
Employee Assistance Program (Suite 1300)	240-314-1040	8401 Turkey Thicket Dr., Gaithersburg 20879	301-284-
racilines Management (Suite 4000)	240-314-1000	Emory Grove Center, 18100 Washington Grove Lane, Gaithershi	urg 20877
Human Resources and Development (Suite 1100) Procurement Unit (Suite 3100)	301-279-3270	Fairland Center, 13313 Old Columbia Pike, Silver Spring 20904	8
Systemwide Safety Programs (Suite 4000)	240-314-1070	Grosvenor Center, 5701 Grosvenor Lane, Bethesda 20814	
oustainability and Compliance (Suite 4000)	240-740-3210	North Lake Center, 15101 Bauer Dr., Rockville 20853 Radnor Center, 7000 Radnor Rd., Bethesda 20817	
lechnical Help Desk	301-517-5800	Tilden Center, 6300 Tilden Lane, Rockville 20852	
ver Educational Services Center, lungerford Dr., Rockville 20850	040 540 0000	Lincoln Center, 570 North Stonestreet Ave., Rockville 20850	
appeals and Transfers	240-740-4130	Evaluation and Selection	301-279-
Soard of Education	240-740-3030	Lincoln Center, 580 North Stonestreet Ave., Rockville 20850 Department of Materials Management	201 270
nuet of Staff (MCPS)	240.740.2015	Lynnbrook Center, 8001 Lynnbrook Dr., Bethesda 20814	
Curriculum and Instructional Programs. Department of Communications.	240-740-3970	High Incidence Accessible Technology Services.	240-740-
epartment of Labor Relations	240-740-6320	InterACT. Physical Disabilities Program	240-740-
epartment of Public Information and Web Services.	240-740-2837	Maintenance and Operations	240-740-
ditorial, Graphics & Publishing Services.	240-740-2960	8301 Turkey Thicket Dr., Gaithersburg 20879	240-740-2
nglish Learner and Multilingual Education Eler	nentary 240-740-4083	Rocking Horse Road Center, 4910 Macon Rd., Rockville 2085	52
Mice of Districtwide Services and Supports	condary 240-740-4004 240-740-6245	Academic Support, Federal and State Programs (Suite 202) Early Childhood Programs and Services (Suite 200)	240-740-4
nice of Finance and Operations	240-740-3050	International Admissions and Enrollment (Suite 148–153)	240-740-4 240-740-4
mce of Special Education	240-740 2042	Prekindergarten and Head Start (Suite 141)	240-740-4
ffice of Strategic Initiatives ffice of the Superintendent of Schools.	240-740-5652	Student, Family, and School Services	240-740-4
ince of feaching, Learning, and Schools	240.740.2100	Spring Mill Offices, 11721 Kemp Mill Rd., Silver Spring 20902 Autism Services	040 =40
ince of Technology and Innovation	240-740-2900	Transition Services	240-740-
artherships unit	240_740_5500	Consortia Choice and Application Program Services	240-740-2
upil Personnel and Attendance Services chool Library Media Programs	240-740-5620	Speech and Language Services	240-740-5
chool Support and Improvement	240-740-3100	Taylor Science Materials Center 19501 White Ground Rd., Boyds 20841	840 #40 0
hared Accountability	240-740-2930	Upcounty Regional Services Center	
tudent and Family Support and Engagement	240-740-5630	12900 Middlebrook Rd., Germantown 20874	301-601-0
tudent Leadership and Extracurricular Activities tudy Circles Program	240-740-3977	Transportation Support Services	301-444-8
udy Circles Program			